



November 28, 2014



Dr. Norbert Morgenstern, P.Eng.
 Chair
 Mount Polley Independent Expert Engineering Review Panel
 940 Blanshard Street, Suite 5B
 Victoria, BC V8W 3E6

Dear Dr. Morgenstern:

We appreciate the invitation to provide a submission to the Review Panel. We have no knowledge of the Mount Polley tailings dam or of the incident under review, so can offer no specific comments.

As you are well aware, tailings dam integrity is a subject of considerable importance and interest in Alberta. As we in the Alberta Chamber of Resources think about design and operation of dams, we do so in the context of an overall dam integrity "system", including strong regulations and best practices, a strong regulator, a strong dam integrity culture, strong company expertise and strong top management support. Over the long term, i.e. the service life of a mine, the robustness of the system as a whole is significant for the integrity of individual dams.

Best wishes for a productive and insightful review. We look forward to receiving in due course the learnings from this incident.

Respectfully,

Brad Anderson, P.Geol.
 Executive Director

cc Leon Zupan, President
 Steve Cameron, Chair, Dam Integrity Task Group